

# Financial Results Briefing for the Second Quarter of the Fiscal Year Ending August 2013 (2Q/FY2013)

April 19, 2013

Welcia Holdings Co., Ltd.

(Securities Code: 3141; 1st Section of the Tokyo Stock Exchange)

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- IR-related disclaimers
- This material is prepared to provide investors with information on the management and financial conditions of Welcia Holdings Co., Ltd. for the purpose of helping them deepen their understanding of the Company.
- Please understand and acknowledge the following points before referring to this material:
- Earnings forecasts and other forward-looking statements found in this material are based on assumptions the Company made with every effort it could make at the time of preparation.
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- The greatest care is taken to ensure that all information contained in this material is accurate. However, please be aware that there may be discrepancies and errors owing to unavoidable reasons.

#### Overview of 2Q/FY2013



- 1. Both sales and profits advanced from the same period of the previous year; sales: up 12.2%; gross operating profit: up 14.2%; ordinary income: up 5.1%; and net income: up 28.1%.
- 2. Sales were 98.5% against projections; growth of existing-store sales was slightly slower than expected.
- 3. Gross operating profit was almost in line with the target (100.1% against projections). However, operating income and ordinary income fell slightly short of the targets due to greater-than-projected SG&A expenses.
- 4. Accounting for 26.2% of sales, SG&A expenses were 100.3% against projections on account of greater-than-expected advertising and utilities expenses.
- 5. Having jumped 20.1% year on year, sales from dispensing remained strong.
- 6. 92 stores were newly opened compared with the target of 100 store openings (of which 46 are stores previously owned by Drug Fujii), while 16 stores were closed compared with the target of 20 store closures.
- 7. The ratio of drug stores with dispensing pharmacy (parallel establishment ratio) reached 60.5%. The number of such stores increased by 26 from the preceding year.

# Progress on policies and tasks for the current fiscal year



- 1. SG&A expenses are expected to be in line with projections in 2H, underpinned by strengthened management of labor costs.
- 2. The number of drug stores with dispensing pharmacy is likely to increase in 4Q; the parallel establishment ratio is planned to recover to around 65% by the end of the current fiscal year.
- 3. Consolidation of Terashima into Welcia Kanto has been progressing smoothly. The consolidation is forecast to exert a positive effect on financial performance in the next fiscal year.
- 4. A new business category development section will be created to develop urban-type small stores centering on such locations as busy shopping streets and residential areas.
- 5. Operation will be promoted under the revised management structure which came into effect on March 1.



(Unit: Million yen; %)

(Ornt. Million yen, 76)									
			Compari projec		Comparison with the previous year				
	Actual results	Projections	Amount	Achieve- ment rate	Amount	In percent- age terms			
Net sales	158,956	161,310	2,353	98.5	17,267	112.2			
ivel sales	100.0	100.0	-	-	-	-			
O	47,409	47,340	69	100.1	5,901	114.2			
Gross profit	29.8	29.3	-	-	-	-			
SG&A	41,699	41,590	109	100.3	5,654	115.7			
expenses	26.2	25.7	-	-	-	-			
Operating	5,710	5,750	39	99.3	247	104.5			
income	3.6	3.6	-	-	-	-			
Ordinary	6,045	6,060	14	99.8	293	105.1			
income	3.8	3.8	-	-	-	-			
Net income	3,389	3,340	49	101.5	742	128.1			
INCLINICOTTIC	2.1	2.1	-	-	-	-			

# Breakdown of 1Q-2Q/FY2013 cumulative financial results by company



(Unit: Million yen;%)

	Welcia Holdings (consolidated)	Welcia Kanto	Takada	Terashima	Welcia Kansai	Goodwill and others
Sales	158,956	96,256	20,543	28,753	13,294	
	100.0	100.0	100.0	100.0	100.0	108
Grace profit	47,409	28,567	6,621	8,476	3,719	
Gross profit	29.8	29.7	32.2	29.5	28.0	23
SG&A	41,699	24,753	5,823	7,171	3,467	592
expenses	26.2	25.7	28.3	25.0	26.1	109
Operating	5,710	3,813	797	1,305	252	592
income	3.6	4.0	3.9	4.5	1.9	132
Ordinary	6,045	4,083	854	1,367	312	592
income	3.8	4.2	4.2	4.8	2.3	19
Net income	3,389	2,545	522	779	171	592
INGLIIICOIIIC	2.1	2.6	2.5	2.7	1.3	37

<sup>\*</sup> Major goodwill amortization includes 272 million yen by Takada; 184 million yen by Terashima; 81 million yen by Welcia Kansai; and 53 million yen by Drug Fujii.

# Outline of 1Q-2Q/FY2013 cumulative financial results (consolidated)



(1) Sales						
Existing-store sales	Actual growth rate: 1.0%     Projection: 1.8%					
2. Sales from dispensing	Actual results: 17,205 million yen     YoY: +20.1%; ratio of sales from dispensing: 10.8%					
3. Store openings	<ul> <li>Actual results: 92 stores (46 new stores and 46 Fujii stores)</li> <li>Projection: 100 stores (54 new stores and 46 Fujii stores)</li> </ul>					
4. Store closures	Actual results: 16 stores					
(2) Gross margin ratio						
Gross margin ratio	29.3% ⇒ 29.8%   YoY: +0.5 percentage points					
Welcia Kanto	29.1% ⇒ 29.7%   YoY: +0.6 percentage points					
Takada	31.9% ⇒ 32.2%   YoY: +0.3 percentage points					
Terashima	29.0% ⇒ 29.5%   YoY: +0.5 percentage points					
Welcia Kansai	27.3% ⇒ 28.0%   YoY: +0.7 percentage points					
2. Gross margin ratio by segment	OTC products: 40.1% ⇒ 40.5%   YoY: +0.4 percentage points					
	Dispensing: 34.5% ⇒ 33.7%   YoY: 0.8 percentage points					
(3) SG&A expenses						
1. SG&A ratio	• 26.2%   Projection: 25.7%					
2. Labor costs/sales ratio	• 12.7%   Projection: 12.5%					



# **Existing stores**

(Unit: %)

		March 2012-March 2013											
	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.
Welcia Kanto	9.5	5.5	4.6	2.4	1.8	3.3	2.1	2.1	0.3	3.8	2.5	0.7	8.8
Takada	12.9	2.0	4.7	0.2	1.2	2.1	1.1	1.8	2.4	0.3	1.8	0.4	5.2
Terashima	9.2	0.3	1.8	3.0	0.7	1.1	1.0	0.5	2.2	0.8	0.9	0.4	
Welcia Kansai	3.6	3.2	5.0	1.1	0.5	4.2	1.8	0.3	3.6	3.3	1.0	1.8	7.0
Group total	9.5	3.9	4.1	0.9	1.0	2.1	1.4	1.6	0.6	2.6	1.5	0.4	8.1

All	stores
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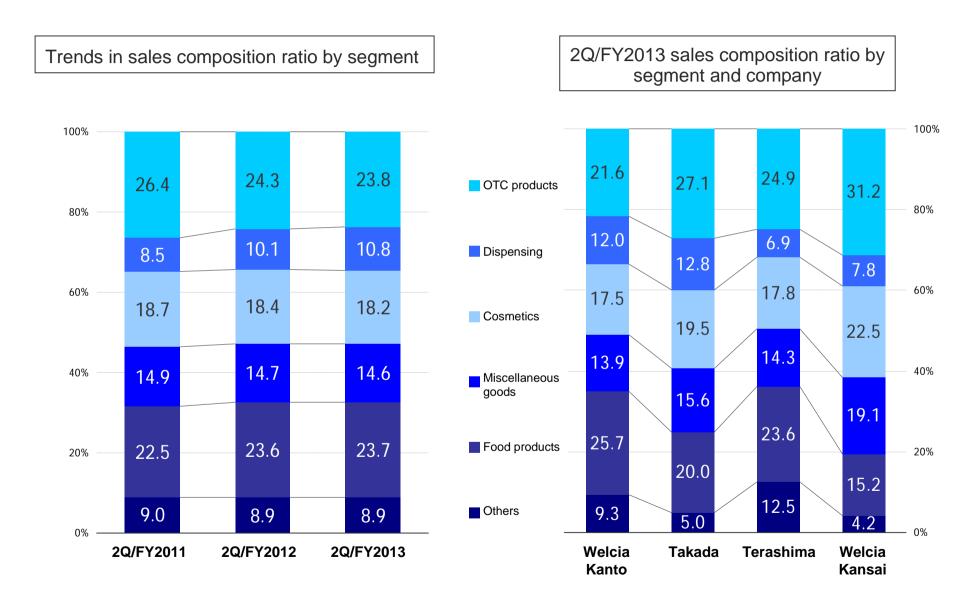
(Unit: %)

			March 2012-March 2013											
		Mar.	Apr.	May	Jun.	Jul.	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.
Group	o total	3.9	10.7	11.3	7.8	8.4	9.4	13.3	12.8	10.5	13.5	12.7	10.5	20.4

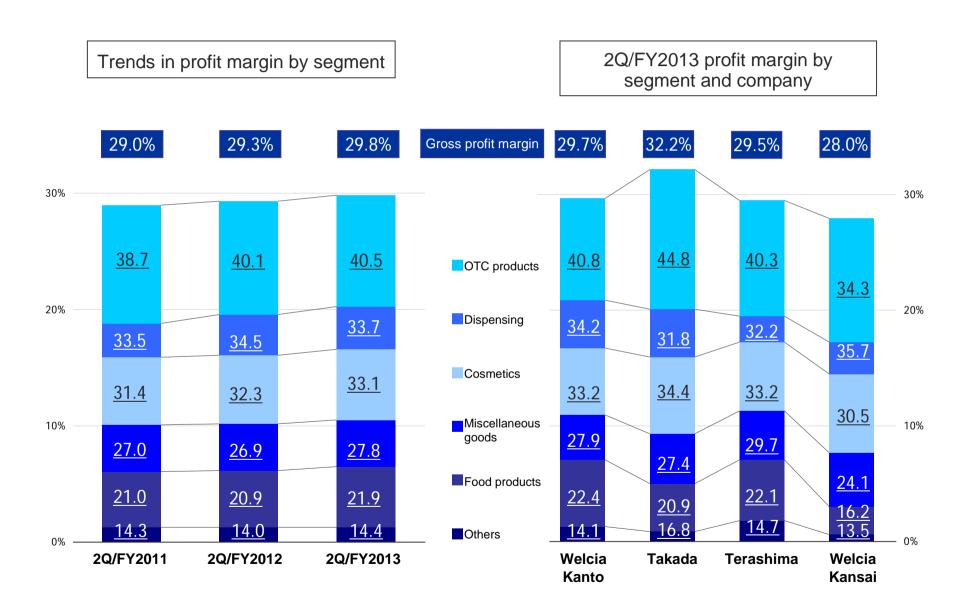
<sup>\*</sup>Welcia Kanto Co., Ltd. merged with Drug Fujii Co., Ltd. on September 1, 2012.

<sup>\*</sup>Welcia Kanto Co., Ltd. took over the drug store business of Terashima Co., Ltd. on March 1, 2013.

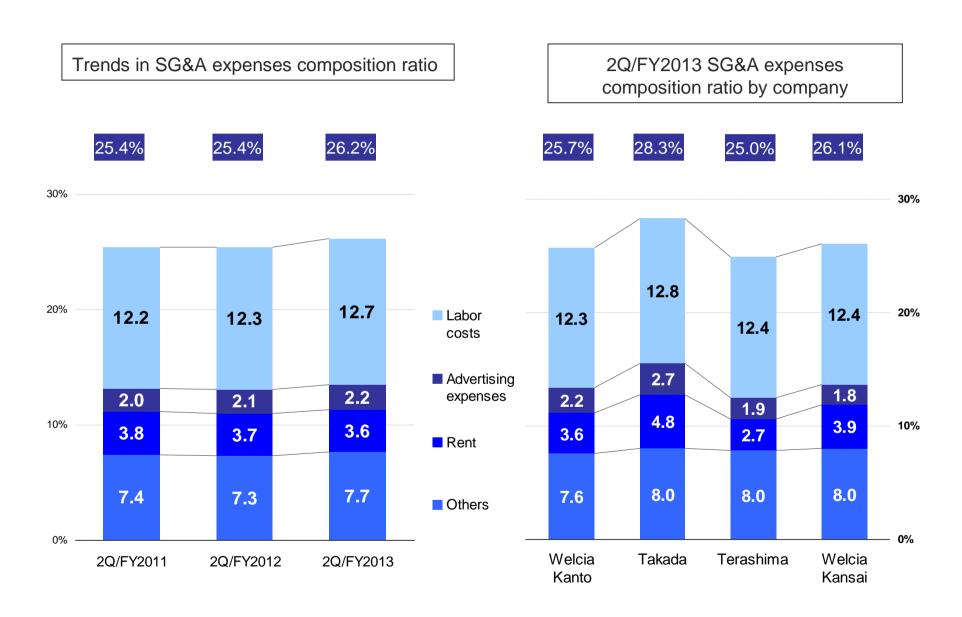








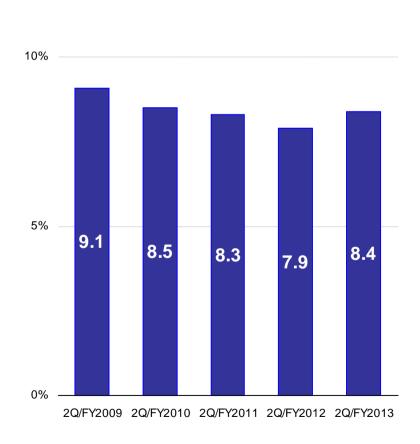


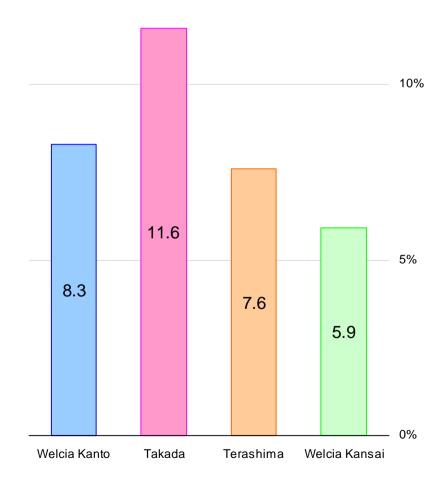




Trends in sales composition ratio of PB products

2Q/FY2013 sales composition ratio of PB products by company







	Welcia Holdings (consolidated)	Welcia Kanto	Takada	Terashima	Welcia Kansai
Number of employees	3,540	2,033	484	568	393
Number of temporary employees (based on 8h/employee)	7,962	4,565	920	1,822	650
Sales per employee (thousand yen)	13,819	14,588	14,631	12,030	12,746
Number of pharmacists (enrollment)	1,951	1,330	182	305	129
Number of registered sales clerks (enrollment)	3,965	2,235	621	718	391
Number of stores	840	476	138	140	86
Number of pharmacists per store	2.3	2.8	1.3	2.2	1.5
Number of registered sales clerks per store	4.7	4.7	4.5	5.1	4.5

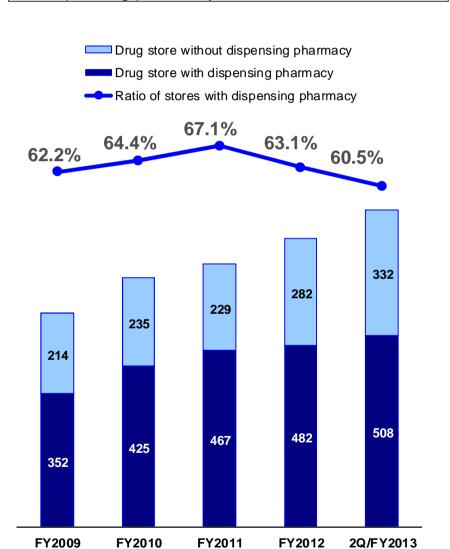


	Assessed 24	Store openings		Store c	losures		February 28,	
	August 31, 2012	Actual results	Projection	Actual results	Projection		2013	
Welcia Kanto	415	27	31	12	14	46	476	
Takada	132	8	9	2	2		138	
Terashima	136	6	7	2	2		140	
Welcia Kansai	81	5	7	0	2		86	
Total	764	46	54	16	20	46	840	

# Strategic fields: Drug store with dispensing pharmacy (pharmacy for family )



Trends in the number of drug stores with dispensing pharmacy and ratio of such stores



Drug store with dispensing pharmacy: 508 stores

(**+26** stores)

Parallel establishment ratio: 60.5% (as of the end of February 2013)

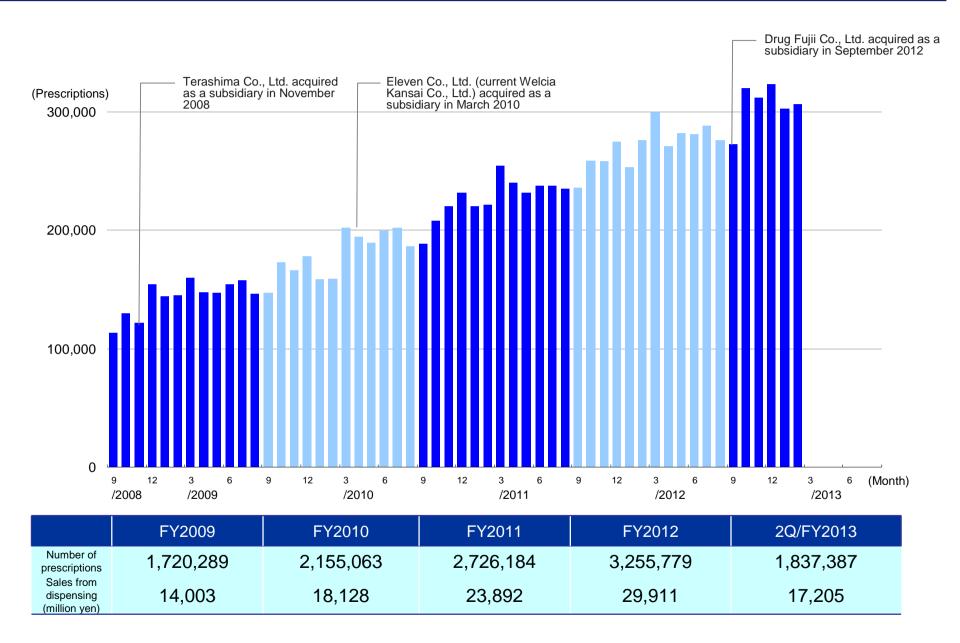
#### Breakdown by company

(Parenthesized figures are those as of the end of August 2012)

	Drug store with dispensing pharmacy	Parallel establishment ratio
Welcia Kanto	326 (308)	68.5% (74.2%)
Takada	69 (68)	50.0% (51.5%)
Terashima	84 (79)	60.0% (58.1%)
Welcia Kansai	29 (27)	33.7% (33.3%)
Total	508 (482)	60.5% (63.1%)

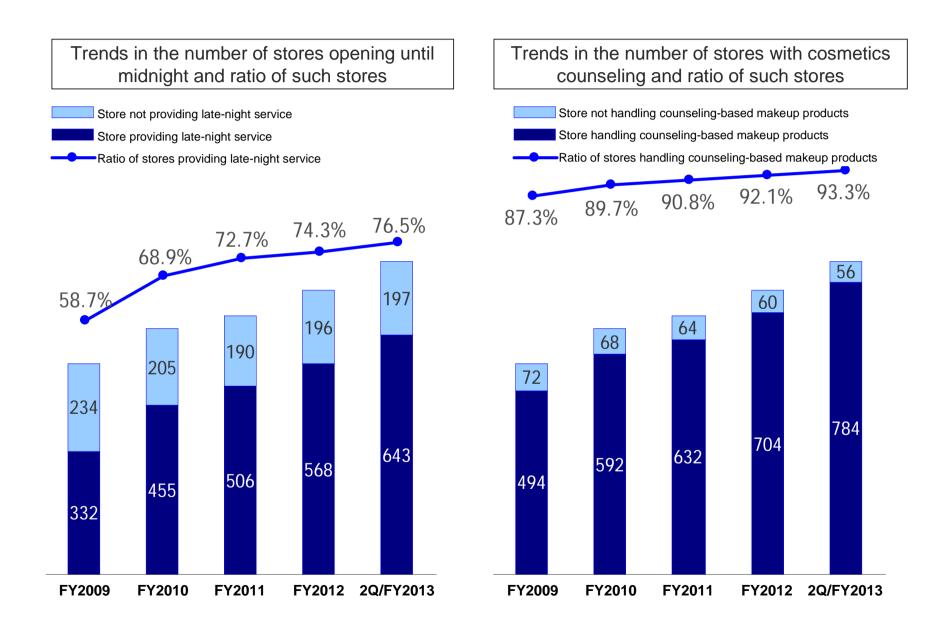
# Trends in the number of prescriptions handled





# Strategic fields: Opening until midnight and cosmetics counseling







(Unit: million yen; %)

	1H (actual results)		2⊦	1	Full FY	'2013	Comparison with FY2012
	Amount	Composition ratio	Amount	Composition ratio	Amount	Composition ratio	in percentage terms
Net sales	158,956	100.0	174,044	100.0	333,000	100.0	113.5
Gross profit	47,409	29.8	50,131	28.8	97,540	29.3	112.8
SG&A expenses	41,699	26.2	43,301	24.9	85,000	25.5	113.4
Operating income	5,710	3.6	6,830	3.9	12,540	3.8	109.1
Ordinary income	6,045	3.8	7,115	4.1	13,160	4.0	107.1
Net income	3,389	2.1	3,111	1.8	6,500	2.0	110.2



(Unit: million yen; %)

					(Offic. 11	iiiiiOii yeii, 76)
	Welcia Holdings (consolidated)	Welcia Kanto	Takada	Terashima	Welcia Kansai	Goodwill and other
Sales	333,000	230,900	43,560	29,560	28,410	
Sales	100.0	100.0	100.0	100.0	100.0	570
Gross profit	97,540	67,070	13,980	8,470	7,880	
	29.3	29.0	32.1	28.7	27.7	140
SG&A	85,000	57,500	12,220	7,150	7,130	1,016
expenses	25.5	24.9	28.1	24.2	25.1	16
Operating	12,540	9,570	1,760	1,320	750	1,016
income	3.8	4.1	4.0	4.5	2.6	156
Ordinary	13,160	10,050	1,840	1,380	850	1,016
income	4.0	4.4	4.2	4.7	3.0	56
Current net	6,500	6,270	980	740	400	1,016
income	2.0	2.7	2.2	2.5	1.4	874

<sup>\*</sup>Terashima Co., Ltd. forecasted earnings by adding 2H earnings to 1H results in its nursing business.



	March 1, 2013	Store openings	Store closures	Estimated no. of stores at the end of FY2013
By company				
Welcia Kanto	616	19	5	630
Takada	138	7	2	143
Welcia Kansai	86	4	4	86
By area				
Tohoku	13	5	-	18
Kanto	495	9	3	501
Chubu	246	12	4	254
Kinki (including Mie Prefecture)	86	4	4	86
Total	840	30	11	859