

Financial Results Briefing for the First Quarter of Fiscal Year Ending February 2023

July 7, 2022

Welcia Holdings Co., Ltd.

Stock Code 3141, Tokyo Stock Exchange Prime Market

Table of Contents



1. Outline of Financial Results

► Overview of FY2023 1Q	•••••	4
► Results for FY2023 1Q (achievement rates)	•••••	5
► Results for FY2023 1Q (year-on-year change)	•••••	6
 Breakdown of financial results by company for FY2023 1Q (1) 	• • • • •	7
 Breakdown of financial results by company for FY2023 1Q (2) 	• • • • •	8
 Monthly sales growth rate (in Japan) 	• • • • •	9
 Composition ratio of sales by category (1) 	• • • • •	10
 Composition ratio of sales by category (2) 	• • • • • •	11
► Gross profit margin by category (1)	• • • • •	12
 Gross profit margin by category (2) 	• • • • •	13
► SG&A expenses composition ratio (1)	• • • • •	14
► SG&A expenses composition ratio (2)	•••••	15
 Results in the dispensing sector (in Japan) 	•••••	16
 Promotion of drug stores with dispensing pharmacy by company 	•••••	17
 Number of employees 	•••••	18
 Store openings and closures 	•••••	19
► Efforts for this term	•••••	20
► [Reference] Overview of Kokumin Co., Ltd. and Kabushiki Kaisha French	• • • • • •	21
2. Earnings Forecast for FY2023		
 Indicator assumptions and priority measures for FY2023 forecasts 	•••••	23
► Efforts for FY2023	•••••	24
► Full-year earnings forecasts	•••••	25
► Full-year earnings forecasts (1H/2H)	•••••	26
 Full-year earnings forecasts by company (1) 	• • • • •	27
► Full-year earnings forecasts by company (2)	• • • • • •	28
► Planned store openings and closures	• • • • •	29
		4



1 Outline of Financial Results

- Made Pupule Himawari into a subsidiary through the acquisition of shares, effective December 1, 2021.
- The Group adopted the Accounting Standard for Revenue Recognition from the beginning of fiscal year ending February 2023.

Overview of FY2023 1Q



1. Outline of Financial Results	A	ctual results	Projections	Difference
Net sales		267,716 million yen	272,300 million yen	-4,583 million yen
Ordinary income		10,495 million yen	10,760 million yen	-264 million yen
Net income attributable to owners o	f parent	6,321 million yen	6,500 million yen	-178 million yen
2. Indicators	A	ctual results	Projections	Difference
Existing-stores sales growth rate	*Existing-stores sales growth rates are compared with those before the	1.5%	3.2%	-1.7%
(Products)	adoption of the revenue recognition	-0.1%	2.2%	-2.3%
(Dispensing)	standard.	7.4%	7.0%	0.4%
Store openings (in Japan)		40 stores	37 stores	3 stores
Store closures (in Japan)		4 stores	5 stores	-1 store
Number of stores as of the end of	the term (in Japan)	2,493 stores	2,489 stores	4 stores
Dispensing pharmacy sales (in Japa	an)	53,857 million yen	53,800 million yen	57 million yen
Composition ratio of dispensing sales	Change from the	20.1% ne	19.8%	0.3%
Number of stores with dispensing			1,874 stores	-15 stores
Ratio of stores with dispensing pharmacy (in Japan)	5Hd. 20 315H5	76.0%	76.7%	-0.7%
Renovation (full renovation)		18 stores	24 stores	-6 stores
Number of stores open 24 hours		263 stores	-	_
3. Others	A	ctual results		
Composition ratio of PB products	5.8% (Breakdown: Hapycom 17	.1%, Top value 25.9%, Welcia P	B 56.9%, others 0.1%)
Number of stores with Welcafe		399 stores	_	_

^{*}The ratio of stores with dispensing pharmacy is calculated excluding the number of cosmetics stores.

Results for FY2023 1Q (achievement rates)



Net sales

Reactionary decline in the demand for nesting in the previous year was larger than expected, resulting in negative sales from the plan.

Regarding the sales of dispensing, despite the revisions to dispensing fees and NHI drug prices, the number of prescriptions increased owing to the normalization of outpatient visits due to improved flow of people and increases in the number of stores with dispensing pharmacy, resulting in achieving the plan.

Gross operating profit

Gross operating profit was lower than planned due to unachieved sales plan.

Gross profit margin was at the planned level due to an improvement in product sales, despite the revision to dispensing fees.

SG&A expenses

As a result of the continuation of the effects of measures to optimize personnel costs and other factors, SG&A expenses incurred were within the plan.

(Ratios of net sales indicated in	Actual results		Projections	
parentheses)	Actual results		Difference	Achievement rate
Net sales	267,716 (100.0)	272,300 (100.0)	-4,583	98.3
Gross operating profit	78,431 (29.3)	79,660 (29.3)	-1,228	98.5
SG&A expenses	70,717 (26.4)	71,410 (26.3)	-692	99.0
Operating income	7,713 (2.9)	8,250 (3.0)	-536	93.5
Ordinary income	10,495 (3.9)	10,760 (4.0)	-264	97.5
Net income attributable to owners of parent	6,321 (2.4)	6,500 (2.4)	-178	97.3

Results for FY2023 1Q (year-on-year change)



Net sales

Sales increased due to the effects of management integration (with Pupule Himawari), active opening of stores, and an increase in the number of stores with dispensing pharmacy.

Regarding the sales of dispensing, the number of prescriptions increased owing to the normalization of outpatient visits due to improved flow of people and increases in the number of stores with dispensing pharmacy despite the revisions to dispensing fees and NHI drug prices.

Gross operating profit

Recovery trend in OTC products and cosmetics.

SG&A expenses

Increase in utility costs and the acquisition of Pupre Himawari as a subsidiary.

Operating income

105.9% Y/Y

Ordinary income

Subsidies for capital investment related to COVID-19 recorded as nonoperating income (Unit: million yen)

(Ratios of net sales indicated in parentheses)	Actual results	Actual resul same perio previous	od of the	[Reference based on the stand	ne former	Difference from the estimate based on
iii pareiitileses)			Y/Y		Y/Y	the old standard
Net sales	267,716 (100.0)	248,861 (100.0)	107.6	273,177 (100.0)	109.8	-5,461
Gross operating profit	78,431 (29.3)	74,618 (30.0)	105.1	82,622 (30.2)	110.7	-4,190
SG&A expenses	70,717 (26.4)	67,336 (27.1)	105.0	74,936 (27.4)	111.3	-4,218
Operating income	7,713 (2.9)	7,282 (2.9)	105.9	7,685 (2.8)	105.5	28
Ordinary income	10,495 (3.9)	8,851 (3.6)	118.6	10,467 (3.8)	118.3	28
Net income attributable to owners of parent	6,321 (2.4)	5,307 (2.1)	119.1	6,293 (2.3)	118.6	28

Reclassification effects

In-house points granted changed from a provision for point cards to deferred revenue.

Points granted (by other companies) changed from being recorded as SG&A expenses to being deducted from net sales.

Consignment sales changed from gross amount to net amount.

Net sales	-5,461
In-house points	- 354
Points by	
other companies	-3,836
 Sales purchases on 	
consignment, etc.	-1,270
Cost of sales	-1,270
 Sales purchases on 	
consignment, etc.	-1,270
Gross operating profit	-4,190
SG&A expenses	-4,218
In-house points	- 382
Points by	
other companies	-3,836

Breakdown of financial results by company for FY2023 1Q (1)



Welcia Yakkyoku

The sales of dispensing increased owing to the normalization of outpatient visits and increases in the number of stores with dispensing pharmacy despite the revisions to NHI drug prices and dispensing fees. Sales of food products and household goods grew at a low level as a result of the reactionary decline from the previous year's nesting demand.

Pupule Himawari

Decrease in gross profit margin due to the revision to NHI drug prices and dispensing fees.

		Welc (Conso				Welcia Y	akkyoku		Pupule H	limawari	Marudai Sakurai Pharmacy			
(Ratios of net sales indicated in			[Refe estimate on the stand	ed based former			[Refe estimate on the stand	d based former		[Reference estimated based on the former			[Refe estimate on the stand	d based former
parentheses)		Y/Y (%)	Y/Y (%)		Y/Y (%)		Y/Y (%)			standard]		Y/Y (%)		Y/Y (%)
Net sales	267,716 (100.0)	107.6 (100.0)	273,177 (100.0)	109.8 (100.0)	232,687 (100.0)	102.5 (100.0)	237,288 (100.0)	104.5 (100.0)	,	12,660 (100.0)	7,258 (100.0)	103.5 (100.0)	7,487 (100.0)	106.8 (100.0)
Gross operating profit	78,431 (29.3)	105.1 (30.0)	82,622 (30.2)	110.7 (30.0)	69,071 (29.7)	101.1 (30.1)	72,552 (30.6)	106.2 (30.1)	2,901 (23.4)	3,166 (25.0)	1,886 (26.0)	99.4 (27.1)	2,051 (27.4)	108.1 (27.1)
SG&A expenses	70,717 (26.4)	105.0 (27.1)	74,936 (27.4)	111.3 (27.1)	61,446 (26.4)	100.8 (26.9)	64,927 (27.4)	106.5 (26.9)	2,948 (23.8)	3,220 (25.4)	1,694 (23.4)	101.3 (23.9)	1,859 (24.8)	111.2 (23.9)
Operating income	7,713 (2.9)	105.9 (2.9)	7,685 (2.8)	105.5 (2.9)	7,625 (3.3)	103.4 (3.2)	7,625 (3.2)	103.4 (3.2)	-47 (-)	-54 (-)	191 (2.6)	85.3 (3.2)	191 (2.6)	85.3 (3.2)
Ordinary income	10,495 (3.9)	118.6 (3.6)	10,467 (3.8)	118.3 (3.6)	10,206 (4.4)	114.9 (3.9)	10,206 (4.3)	114.9 (3.9)	51 (0.4)	44 (0.3)	238 (3.3)	91.0 (3.7)	238 (3.2)	91.0 (3.7)
Net income attributable to owners of parent	6,321 (2.4)	119.1 (2.1)	6,293 (2.3)	118.6 (2.1)	6,322 (2.7)	114.8 (2.4)	6,322 (2.7)	114.8 (2.4)	101 (0.8)	94 (0.7)	155 (2.1)	91.5 (2.4)	155 (2.1)	91.5 (2.4)

Breakdown of financial results by company for FY2023 1Q (2)



		Shimizu	Yakuhin			Marue		Good will Others			
Ratios of net sales indicated in parentheses)			[Refe estimate on the stand	ed based former			[Refe estimate on the stand	d based former		[Reference estimated based on the former	
		Y/Y (%)		Y/Y (%)		Y/Y (%)		Y/Y (%)		standard]	
Net sales	5,833 (100.0)	104.3 (100.0)	5,939 (100.0)	106.1 (100.0)	3,350 (100.0)	100.4 (100.0)	3,408 (100.0)	102.1 (100.0)	- 6,189	– 6,392	
Gross operating profit	1,717 (29.4)	102.8 (29.9)	1,798 (30.3)	107.6 (29.9)	1,024 (30.6)	100.8 (30.4)	1,074 (31.5)	105.8 (30.4)	_ 1,830	_ 1,978	
SG&A expenses	1,495 (25.6)	100.2 (26.7)	1,576 (26.6)	105.7 (26.7)	972 (29.1)	98.5 (29.6)	1,023 (30.0)	103.6 (29.6)	475 1,684	475 1,853	
Operating income	221 (3.8)	124.2 (3.2)	221 (3.7)	124.2 (3.2)	51 (1.5)	184.4 (0.8)	51 (1.5)	184.4 (0.8)	-475 146	-475 125	
Ordinary income	294 (5.0)	140.1 (3.8)	294 (5.0)	140.1 (3.8)	78 (2.3)	164.9 (1.4)	78 (2.3)	164.9 (1.4)	-475 102	-475 81	
Net income attributable to owners of parent	192 (3.3)	140.4 (2.4)	192 (3.2)	140.4 (2.4)	50 (1.5)	125.8 (1.2)	50 (1.5)	125.8 (1.2)	-475 -25	-475 -46	

Monthly sales growth rate (in Japan)

Monthly sales growth rates are compared with those before the adoption of the revenue recognition standard.



Sales of products

Decline in demand for household goods and food as a result of the reactionary decline from the previous year's nesting demand.

Dispensing

The number of prescriptions increased owing to the normalization of outpatient visits due to improved flow of people and other factors, despite the revisions to dispensing fees and NHI drug prices.

(Unit: %)

					2021			2022					
		June	July	August	September	October	November	December	January	February	March	April	May
	Welcia Yakkyoku	2.5	4.2	0.7	2.5	2.7	3.0	1.4	7.4	3.0	2.7	1.6	0.0
es	Shimizu Yakuhin	6.3	8.8	3.6	3.3	5.0	4.2	2.2	8.4	9.4	1.7	5.2	1.0
g Stores	Marudai Sakurai Pharmacy	3.2	2.0	-0.3	0.6	1.2	-2.6	-0.8	5.5	9.0	5.3	3.3	1.8
Existing	MASAYA	-7.8	-15.0	0.6	-2.5	2.9	-5.1	7.9	8.3	-8.6	14.5	11.5	3.8
Ш	Kanamitsu Yakuhin	11.1	13.6	6.1	8.2	8.0	10.3	6.0	24.1	-0.6	2.8	5.6	-4.2
	YODOYA	-8.4	3.5	-4.0	-1.8	4.6	0.6	-2.7	6.0	1.1	5.6	5.5	1.6
	Marue Drug	-7.7	-1.8	-1.3	0.4	2.0	1.4	-0.5	11.8	8.4	2.8	0.7	-0.2
	Group total Net sales	2.3	4.1	0.7	2.3	2.7	2.8	1.3	7.5	3.4	2.9	1.8	0.1
	(Products)	-0.3	2.4	-1.9	-0.2	1.8	-0.1	-1.2	6.5	2.3	0.6	1.0	-1.6
	(Dispensing)	14.6	11.5	13.6	13.8	6.3	15.8	11.8	11.5	6.4	9.0	4.9	8.3
	No. of customers	-1.4	1.6	-4.2	-1.3	1.7	0.3	-1.0	3.9	0.5	-0.3	-0.6	-0.7
	Sales per customer	3.7	2.5	4.9	3.6	1.0	2.5	2.3	3.6	2.9	3.2	2.4	0.8
S	Group total Net sales	6.2	8.0	4.4	6.1	6.2	6.2	10.0	16.6	11.5	10.4	10.3	8.5
All stores	No. of customers	3.2	6.2	0.0	3.2	6.1	4.4	8.9	14.5	10.1	9.0	9.1	8.9
₹	Sales per customer	3.0	1.8	4.4	2.9	0.1	1.8	1.1	2.1	1.4	1.4	1.2	-0.4

Composition ratio of sales by category(1)



OTC products

Growth in hay fever-related products, as well as antipyretic analgesics and other products associated with vaccinations, also contributed.

Cosmetics

Improving trend of make-up related products due to increased opportunities for going out, and growth of UV related products, etc.

Household qoods

Reactionary decline in demand for nesting and sanitary goods in the previous year.

Food products

Reactionary decline in demand for nesting in the previous year.

Others

Although there was a reactionary decline in nesting demand for alcoholic beverages, fees for free PCR

Others	tests inc	s increased. (Unit: million yen)												
	We	lcia HD(Consolida	ted)		Welcia Y	′akkyoku		Pupule I	limawari	Mar	udai Saku	rai Pharma	
atios of net sales indicated in parentheses) (%)		Y/Y (%)	[Reference estimated based on the former standard] Y/Y (%)		[Reference estimated based on the former standard] Y/Y (%) [Reference estimated based on the former standard] Y/Y (%) (%)		the former standard] Y/Y			Y/Y (%)	[Refe estimated the former			
OTC products	52,555	106.9	53,958	109.8	45,682	102.2	46,926	105.0	2,370	2,426	1,569	106.5	1,615	109.
	(19.6)	(19.8)	(19.8)	(19.8)	(19.6)	(19.7)	(19.8)	(19.7)	(19.1)	(19.2)	(21.6)	(21.0)	(21.6)	(21.0
Cosmetics	41,497	106.7	42,534	109.3	34,286	100.6	35,093	102.9	2,204	2,257	1,133	101.0	1,167	104.
	(15.5)	(15.6)	(15.6)	(15.6)	(14.7)	(15.0)	(14.8)	(15.0)	(17.8)	(17.8)	(15.6)	(16.0)	(15.6)	(16.0
Household goods	37,061	104.6	38,207	107.8	31,875	98.9	32,843	101.9	2,005	2,052	1,206	102.6	1,248	106.
	(13.8)	(14.2)	(14.0)	(14.2)	(13.7)	(14.2)	(13.8)	(14.2)	(16.2)	(16.2)	(16.6)	(16.8)	(16.7)	(16.8
Food products	60,401	107.8	61,992	110.6	51,861	100.9	53,195	103.5	3,787	3,874	1,970	100.9	2,065	105.
	(22.6)	(22.5)	(22.7)	(22.5)	(22.3)	(22.6)	(22.4)	(22.6)	(30.6)	(30.6)	(27.1)	(27.9)	(27.6)	(27.9
Others	22,048	109.0	22,547	111.5	17,965	100.7	18,377	103.0	1,490	1,540	799	103.0	818	105
	(8.3)	(8.2)	(8.2)	(8.2)	(7.8)	(7.9)	(7.8)	(7.9)	(12.0)	(12.2)	(11.1)	(11.0)	(10.9)	(11.
Total sales of products	213,564	106.9	219,241	109.8	181,670	100.8	186,436	103.4	11,858	12,151	6,680	102.8	6,916	106
	(79.8)	(80.3)	(80.3)	(80.3)	(78.1)	(79.4)	(78.6)	(79.4)	(95.7)	(96.0)	(92.0)	(92.7)	(92.4)	(92.)
Dispensing	53,857	109.7	53,936	109.8	50,776	108.5	50,852	108.6	508	508	570	111.7	571	111.
	(20.1)	(19.7)	(19.7)	(19.7)	(21.8)	(20.6)	(21.4)	(20.6)	(4.1)	(4.0)	(7.9)	(7.3)	(7.6)	(7.3
Subtotal	267,421 (99.9)	107.5 (100.0)			232,447 (99.9)	102.4 (100.0)			12,367 (99.8)		7,250 (99.9)	103.4 (100.0)		
Commission income	295 (0.1)	_ (-)			239 (0.1)	_ (-)			29 (0.2)		8 (0.1)	_ (-)		
Total	267,716 (100.0)	107.6 (100.0)	273,177 (100.0)	109.8 (100.0)	232,687 (100.0)	102.5 (100.0)	,	104.5 (100.0)	12,396 (100.0)	12,660 (100.0)	7,258 (100.0)	103.5 (100.0)	7,487 (100.0)	106. (100.0

Composition ratio of sales by category(2)



			Shimizu	Yakuhin			Marue	Drug	,	
(Ratios of net sales indicated in parentheses) (%)			estimated the fo	rence I based on ormer dard]			[Reference estimated based on the former standard]		
			Y/Y (%)		Y/Y (%)		Y/Y (%)		Y/Y (%)	
	OTC products	1,339 (23.0)	99.6 (24.0)	,		918 (27.4)			97.2 (28.8)	
	Cosmetics	1,026 (17.6)	103.4 (17.8)	1,047 (17.6)		654 (19.5)	96.0 (20.4)	669 (19.6)	98.2 (20.4)	
	Household goods	957 (16.4)							99.1 (17.1)	
	Food products	1,197 (20.5)		,		562 (16.8)	101.7 (16.6)		104.3 (16.6)	
	Others	383 (6.6)	102.7 (6.7)			115 (3.5)	107.1 (3.1)	118 (3.5)	110.1 (3.1)	
	Total sales of products	4,905 (84.1)		,		,	97.6 (86.0)	,	99.7 (86.0)	
	Dispensing	923 (15.8)	114.6 (14.4)		114.7 (14.4)	545 (16.2)	117.1 (14.0)	545 (16.0)	117.2 (14.0)	
	Subtotal	5,828 (99.9)				3,348 (99.9)	100.3 (100.0)			
	Commission income	5 (0.1)	_ (-)			2 (0.1)	_ (-)			
	Total	5,833 (100.0)	104.3 (100.0)	,	106.1 (100.0)		100.4 (100.0)	3,408 (100.0)	102.1 (100.0)	

Gross profit margin by category(1)



Sales of products

Although sales of food declined from the previous year owing to the reactionary decline from the special nesting demand in the previous year, sales of products increased by 0.5 points from the previous year owing to the implementation of free PCR tests for OTC products, antipyretic analgesics associated with vaccinations, favorable sales of pollen products, and the factors.

Dispensing

Although the number of prescriptions increased owing to the normalization of outpatient visits, the gross profit margin decreased by 0.6 points from the previous year due to the effect of the reduction of basic dispensing fees and the stricter and revised requirements for additional fees resulting from the revisions to the NHI drug prices and dispensing fees.

(Unit: %)

		Welc	ia HD (C	onsolidat	ted)		Welcia Y	akkyoku		Pupule I	limawari	Marudai Sakurai Pharmacy			
				estimated	[Reference estimated based on the former tandard]			[Reference estimated based on the former tandard]		Collinated		estimated based on		[Reference estimated based on the former standard	
			Y/Y change		Y/Y change		Y/Y chang		Y/Y change		the former standard]		Y/Y change		Y/Y change
	OTC products	40.2	0.2	40.9	0.9	40.3	0.2	41.0	0.9	38.2	39.7	39.9	0.1	41.2	1.4
	Cosmetics	32.5	- 1.3	34.2	0.4	32.5	- 1.1	34.0	0.4	30.5	32.2	31.0	- 1.8	33.0	0.2
	Househol d goods	26.0	- 1.1	27.3	0.2	26.4	- 0.9	27.7	0.4	21.5	23.3	23.1	- 1.7	25.0	0.2
	Food products	18.7	- 1.3	20.0	0.0	19.2	- 1.0	20.5	0.3	13.3	15.3	16.2	- 1.7	17.7	- 0.2
	Others	15.3	- 0.1	17.2	1.8	15.2	0.0	17.1	1.9	13.4	16.2	12.3	- 1.7	14.3	0.3
	Fotal sales of products	27.6	- 0.8	28.9	0.5	27.9	- 0.6	29.1	0.6	22.9	24.8	25.0	- 1.2	26.7	0.5
	Dispensing	35.7	- 0.7	35.8	- 0.6	35.8	- 0.5	35.9	-0.4	30.7	30.7	35.9	- 1.5	36.0	- 1.4
_	Subtotal	29.2	- 0.8			29.6	- 0.5			23.2		25.9	- 1.2		
С	Commission income		_			100.0	_			100.0		100.0	_		
	Total	29.3	_	30.2	0.2	29.7	_	30.6	0.5	23.4	25.0	26.0	_	27.4	0.3

Gross profit margin by category(2)



(Unit: %)

			Shimizu	Yakuhir	1	Marue Drug				
				estimated	rence based on standard]			estimated	rence based on standard]	
			Y/Y change		Y/Y change		Y/Y change		Y/Y change	
	OTC products	40.1	0.1	40.8	0.8	38.9	1.5	39.8	2.4	
	Cosmetics	32.9	- 0.4	34.3	1.0	32.6	- 0.4	34.1	1.1	
	Househol d goods	27.0	0.7	27.9	1.6	25.4	0.4	26.7	1.7	
	Food products	18.5	- 1.0	19.7	0.2	18.2	- 0.2	19.4	1.0	
	Others	13.0	- 1.0	14.7	0.7	14.5	- 1.2	16.6	0.9	
1	Fotal sales of products	28.6	- 0.4	29.7	0.7	29.6	0.2	30.8	1.4	
	Dispensing	33.2	- 1.6	33.3	- 1.5	35.2	- 1.4	35.3	- 1.3	
	Subtotal	29.4	- 0.5			30.5	0.1			
C	ommission income	100.0	_			100.0	_			
	Total	29.4	_	30.3	0.4	30.6	_	31.5	1.1	

SG&A expenses composition ratio(1)

Others



Labor costs Continuation of the effects of personnel cost optimization measures from the previous year

Rent Due to increased number of stores associated with opening new stores

Increased utility costs

Depreciation costs (increased new stores and facilities responding to COVID-19 infection)

	Welcia HD (Consolidated)					Welcia Y	akkyoku		Pupule Himawari		Marudai Sakurai Pharmacy			
(Ratios of net sales indicated in parentheses (%)		[Reference estimat based on the form standard]			[Reference estimated based on the former standard]			[Reference estimated based on				[Reference based on t stanc	he former	
(707		Y/Y (%)		Y/Y (%)		Y/Y (%)		Y/Y (%)		the former standard]		Y/Y (%))		Y/Y (%)
Labor costs	37,479 (14.0)		1 1	107.5 (14.0)	32,642 (14.0)	103.4 (13.9)	,	103.4 (13.9)	1,480 (11.9)		911 (12.6)	109.5 (11.9)		109.5 (11.9)
Advertising expenses	1,158 (0.4)		1 ' 1	111.4 (1.9)	889 (0.4)	21.2% (1.8)	,		75 (0.6)	347 (2.7)	44 (0.6)	22.4 (2.8)	i i	105.2 (2.8)
Rent	11,938 (4.5)		1 1	113.6 (4.2)	•	108.4 (4.2)	, ,	108.4 (4.2)	561 (4.5)	561 (4.4)	201 (2.8)	102.4 (2.8)		102.4 (2.8)
Other	20,142 (7.5)	117.5 (7.0)	1 1	117.5 (7.0)	17,474 (7.5)	112.4 (7.0)		112.4 (7.0)	831 (6.8)		536 (7.4)	121.1 (6.4)		121.1 (6.4)
Total	70,717 (26.4)		1 1	111.3 (27.1)	61,446 (26.4)	100.8 (26.9)	,	106.5 (26.9)	2,948 (23.8)		1,694 (23.4)	101.3 (23.9)	,	111.2 (23.9)

SG&A expenses composition ratio(2)



								morr you)	
		Shimizu	Yakuhin			Marue	Drug		
(Ratios of net sales indicated in parentheses) (%)			Reference based on t stand	he former			Reference estimated based on the former standard		
(70)		Y/Y (%)		Y/Y (%)		Y/Y (%)		Y/Y (%)	
Labor costs	811 (13.9)	99.2 (14.6)		99.2 (14.6)	575 (17.2)	101.6 (17.0)		101.6 (17.0)	
Advertisin g expenses	22 (0.4)	21.4 (1.8)	103 (1.7)	100.3 (1.8)	26 (0.8)	33.1 (2.4)		96.2 (2.4)	
Rent	290 (5.0)	108.4 (4.8)		108.4 (4.8)	145 (4.3)	100.3 (4.3)		100.3 (4.3)	
Others	371 (6.3)	122.3 (5.5)		:	225 (6.8)	114.9 (5.9)		114.9 (5.9)	
Total	1,495 (25.6)		•	105.7 (26.7)	i	98.5 (29.6)		103.6 (29.6)	

Results in the dispensing sector (in Japan)



Overview

The number of prescriptions increased owing to the normalization of outpatient visits due to improved flow of people and other factors, despite the revisions to dispensing fees and NHI drug prices.

	FY2020 1Q		FY2021 1Q		FY202	22 1Q	FY2023 1Q	
		Y/Y		Y/Y		Y/Y		Y/Y
Dispensing pharmacy sales (million yen)	37,372	117.0%	42,072	112.6%	49,102	116.7%	53,857	109.7%
No. of prescriptions (thousands)	3,834	116.0%	3,703	96.6%	4,678	126.3%	5,156	110.2%
Prescription unit price (yen)	9,747	100.9%	11,361	116.6%	10,495	92.4%	10,445	99.5%
Gross profit margin (%)	38.6	3.8	34.5	- 4.1	36.4	1.9	35.7	- 0.7
No. of stores with dispensing pharmacy (stores)	1,300	117	1,447	147	1,684	237	1,859	175
Ratio of stores with dispensing pharmacy (%)	69.5	1.8	72.0	2.5	76.3	4.3	76.0	- 0.3

^{**}The ratio of stores with dispensing pharmacy is calculated excluding the number of cosmetics stores.

^{*}The Group adopted the Accounting Standard for Revenue Recognition from the beginning of fiscal year ending February 2023.

Promotion of drug stores with dispensing pharmacy by company



Overview

The number of stores with dispensing pharmacy increased by 175 over one year from the end of the same period of the previous year.

	Welc (Conso	ia HD lidated)	Welcia Yakkyoku		Pupule Himawari	Marudai Sakurai Pharmacy		Shimizu Yakuhin		Marue Drug	
	FY2022 1Q	FY2023 1Q	FY2022 1Q	FY2023 1Q	FY2023 1Q	FY2022 1Q	FY2023 1Q	FY2022 1Q	FY2023 1Q	FY2022 1Q	FY2023 1Q
Dispensing pharmacy sales (million yen)	49,102	53,857	46,816	50,776	508	510	570	806	923	465	545
No. of prescriptions (thousands)	4,678	5,156	4,441	4,849	41	56	65	74	87	40	46
Prescription unit price (yen)	10,495	10,445	10,542	10,471	12,364	8,975	8,664	10,770	10,568	11,615	11,753
No. of stores with dispensing pharmacy (stores)	1,684	1,859	1,579	1,712	19	31	37	35	40	17	22
Ratio of stores with dispensing pharmacy (%)	76.3	76.0	81.1	83.5	14.4	34.8	39.8	56.5	62.5	29.8	38.6
No. of stores as of end of the fiscal year (stores)	2,249	2,493	1,953	2,059	132	89	93	62	64	57	57

^{*}The ratio of stores with dispensing pharmacy is calculated excluding the number of cosmetics stores.

^{*}The Group adopted the Accounting Standard for Revenue Recognition from the beginning of fiscal year ending February 2023.



概要

889 new graduates (420 pharmacists and 469 career-track employees employed in April 2022)

	Welcia HD (d	consolidated) Change from the previous term-end	Welcia Yakkyoku	Pupule Himawari	Marudai Sakurai Pharmacy	Shimizu Yakuhin	Marue Drug
No. of employees (persons)	14,241	947	11,577	701	455	350	360
No. of temporary employees (based on 8h/employee)	24,139	- 341	21,308	1,082	656	514	89

No. of pharmacists (enrollment)	7,287	488	6,877	62	84	113	88
No. of registered sales clerks (enrollment)	16,930	263	14,255	1,001	578	475	333
No. of pharmacists per store (persons in Japan)	2.98	0.16	3.35	0.47	0.90	1.77	1.54
No. of registered sales clerks per store (persons in Japan)	6.92	0.01	6.95	7.58	6.22	7.42	5.84

^{*}The numbers of pharmacists and registered sales clerks, registered sales clerks per store are calculated by excluding cosmetics stores.

Store openings and closures



Store openings (in Japan)

Actual 40 stores (vs. planned : 3 stores)

Number of working months (in Japan)

Actual 83 months (vs. planned: 4 months)

(Unit: No. of stores)

			Increase/ decrease	Increase/dec	Оре	nings	Clos	sures	
		End of Feb. resulting from subsidiaries or business transfer		rease resulting from M&A	Projections	Actual results	Projections	Actual results	End of May 2022
	Welcia Yakkyoku (NARCIS)	2,023	_	_	34 (1)	38 (1)	4 (_)	2 (–)	2,059 (9)
	Marudai Sakurai	92	_	-	2	1	<u>(-)</u>	(-) -	93
	Shimizu Yakuhin Marue Drug	65	_	_	_	_	_	1	64
	Marue Drug	58	_	_	_	_	1	1	57
	YODOYA	25	_	-	-	_	_	_	25
	Kanamitsu Yakuhin	26	_	_	_	_	_	_	26
	MASAYA	36	_	_	1	1	_	_	37
	Pupule Himawari	132	_	_	_	_	_	_	132
	Tohoku	184	_	_	2	1	_	_	185
	Kanto	1,115	_	_	7	8	1	1	1,122
	ซ Chubu Kinki	527	_	_	9	9	4	2	534
		399	_	_	12	14	_	1	412
1	Chugoku	161	_	_	4	4	_	_	165
	Shikoku	68	_	_	_	_	_	_	68
	Kyushu	3	_	_	3	4	_	_	7
	In Japan	2,457	_	_	37	40	5	4	2,493
	Overseas	11	_	_	1	1	_	_	12
	Consolidated	2,468	-	_	38	41	5	4	2,505

Efforts for this term



(1) Pursuing expertise and strengthening marketing capabilities

- 1) Promoting the establishment of stores with dispensing pharmacy
 The number of stores with dispensing pharmacy increased by 20 stores from the previous termend, and the number of stores opened on Saturdays increased by 10 stores over the same period Operating the online qualification verification system in 1,687 stores and drug pick up lockers in 64 stores
- Developing and expanding sales of PB products
 Karada Welcia and Kurashi Welcia: Total 75 SKUs as of the end of May 2022
- 3) Opening of food strengthening stores that take advantage of AEON Group synergies

(2) Thorough efforts to improve store operational efficiency and improvement of profitability

- Deep cultivation of man-hour control through utilization of work management systems and visualization of shifts
- Welcia Academy (Dispensing Training Center) established to develop human resources to support local medical care
- 3) Expanding "Ouchi Welcia" to the Tokyo and Kanagawa areas to provide new purchasing convenience

(3) Promoting sustainability management

- 1) Identifying and promoting materiality in accordance with the Basic Sustainability Policy
- 2) In March 2022,recognized as a "2022 Certified Health and Productivity Management Outstanding Organization (Large Enterprise Category)"

Overview of Kokumin Co., Ltd. and Kabushiki Kaisha French



We made Kokumin Co., Ltd. and Kabushiki Kaisha French into subsidiaries through the acquisition of shares, effective June 1, 2022.

(Unit: stores)

by company	By area	No. of stores	No. of stores with dispensing pharmacy
	Hokkaido	6	1
	Tohoku	1	0
	Kanto	54	16
Kokumin	Chubu	1	0
	Kiniki	84	25
	Chugoku	2	0
	Kyushu	14	4
Kokum	in Total	162	46
Eronoh	Hokkaido	1	0
French	Kiniki	2	0
Frenci	n Total	3	0
То	tal	165	46



Initiatives to improve profits

- (1) Active promotion of new dispensary openings
- (2) Introduction of T-point cards
- (3) Integration of suppliers
- (4) Introduction of core system and POS system



2 Earnings Forecast for FY2023

- Made Pupule Himawari into a subsidiary through the acquisition of shares, effective December 1, 2021.
- The Group adopted the Accounting Standard for Revenue Recognition from the beginning of fiscal year ending February 2023.
- Welcia Yakkyoku, a consolidated subsidiary and the surviving company, absorbed Kanamitsu Yakuhin, effective June 1, 2022.

The plan and results of the previous fiscal year of Kanamitsu Yakuhin after June 1, 2022 are included in that of Welcia Yakkyoku described in this section.

Indicator assumptions and priority measures for FY2023 forecasts



1. Projections		
▶ Net sales	1,110.0 billion yen	(Y/Y 108.2%)
► Ordinary income	51.6 billion yen	(Y/Y 108.4%)
Net income attributable to owners of parent	28.4 billion yen	(Y/Y 107.4%)
2. Indicators		
Existing-stores sales growth rate	3.4%	
(Products)	2.1%	
(Dispensing)	9.0%	
► Openings	129 stores	(in Japan: 128; overseas: 1)
► Closures	25 stores	(in Japan: 25; overseas: 0)
No. of stores as of end of the fiscal year	2,572 stores	(in Japan: 2,560; overseas: 12)
Dispensing pharmacy sales (in Japan)	220.8 billion yen	(Y/Y 110.8%)
Number of stores with dispensing pharmacy (in Japan)	1,975 stores	(Ratio of stores with dispensing 78.7%)
3. Priority measures		
 Opening new pharmacies 	152 stores	(in Japan: 152; overseas: 0)
► Renovation (full renovation)	85 stores	



(1) Pursuing expertise and strengthening marketing capabilities

- (i) Strengthening regional responses through the area office system and area operations (marketing, dispensing and cosmetics)
- (ii) Promoting stores with dispensing pharmacy
- (iii) Developing and expanding sales of PB products
- (iv) Format enhancements

(2) Thorough efforts to improve store operational efficiency and improvement of profitability

- (i) Optimization of man-hours (pursuing man-hour sales)
- (ii) Strengthening regional cooperation and interpersonal operations (mechanization, utilization of dispensing operations, and enhancement of specialized education)
- (iii) Promotion of DX

(3) Promoting sustainability management

(i) Promoting "the corporate philosophy and the realization of a sustainable society" through our core business

Full-year earnings forecasts



	Results for F	iscal 2022	Fiscal	2023 Fore	cast	[Reference] Estimated based on the former standard Fiscal 2023 Forecast			
	Amount	Compositio n ratio	Amount	Compositio n ratio	Y/Y	Amount	Compositio n ratio	Y/Y	
Net sales	1,025,947	100.0%	1,110,000	100.0%	108.2%	1,131,000	100.0%	110.2%	
(Ratio of stores with dispensing pharmacy)	199,208	19.4%	220,800	19.9%	110.8%	220,800	19.5%	110.8%	
Gross operating profit	320,944	31.3%	338,700	30.5%	105.5%	355,600	31.4%	110.8%	
SG&A expenses	277,925	27.1%	291,700	26.3%	105.0%	308,600	27.2%	111.0%	
Operating income	43,018	4.2%	47,000	4.2%	109.3%	47,000	4.2%	109.3%	
Ordinary income	47,590	4.6%	51,600	4.6%	108.4%	51,600	4.6%	108.4%	
Net income attributable to owners of parent	26,453	2.6%	28,400	2.6%	107.4%	28,400	2.5%	107.4%	
Existing-store sales growth rate								3.4%	

^{*}Quarterly plans are stated in the "Supplementary material about the settlement of accounts" attached hereto.

Full-year earnings forecasts (1H/2H)



	1	Н	[Reference] Estimated based on the former standard 1H				2H		[Reference] Estimated based on the former standard 2H		
	Amount	Composition ratio	Amount	Composition ratio	Y/Y	Amount	Composition ratio	Amount	Composition ratio	Y/Y	
Net sales	555,800	100.0%	566,500	100.0%	111.5%	554,200	100.0%	564,500	100.0%	109.1%	
(Ratio of stores with dispensing pharmacy)	107,850	19.4%	107,850	19.0%	110.4%	112,950	20.4%	112,950	20.0%	111.2%	
Gross operating profit	168,240	30.3%	176,840	31.2%	112.1%	170,460	30.8%	178,760	31.7%	109.6%	
SG&A expenses	142,880	25.7%	151,480	26.7%	112.1%	148,820	26.9%	157,120	27.9%	110.0%	
Operating income	25,360	4.6%	25,360	4.5%	111.5%	21,640	3.9%	21,640	3.8%	106.7%	
Ordinary income	28,540	5.1%	28,540	5.0%	113.5%	23,060	4.2%	23,060	4.1%	102.7%	
Net income attributable to owners of parent	17,560	3.2%	17,560	3.1%	113.1%	10,840	2.0%	10,840	1.9%	99.2%	
Existing-store sales growth rate					3.2%					3.7%	

^{*}Quarterly plans are stated in the "Supplementary material about the settlement of accounts" attached hereto.

Full-year earnings forecasts by company (1)



	Welcia	a HD (consoli	dated)	W	elcia Yakkyol	(u		Maruda	ai Sakurai Pharmacy		
(Ratios of net sales indicated in parentheses)		[Refer Estimated b former s	ased on the		[Reference] Estimated based on the former standard		Pupule Himawari		[Refer Estimated b former s	ased on the	
	Amount	Amount	Y/Y	Amount	Amount	Y/Y	Amount	Amount	Amount	Y/Y	
Net sales	1,110,000 (100.0%)	1,131,000 (100.0%)	110.2% (100.0%)	972,385 (100.0%)	988,526 (100.0%)	106.6% (100.0%)	48,931 (100.0%)	29,983 (100.0%)	30,769 (100.0%)	105.9% (100.0%)	
Gross operating profit	338,700 (30.5%)	355,600 (31.4%)	110.8% (31.3%)	301,049 (31.0%)	315,134 (31.9%)	107.8% (31.5%)	12,123 (24.8%)	7,981 (26.6%)	8,660 (28.1%)	106.6% (28.0%)	
SG&A expenses	291,700 (26.3%)	308,600 (27.2%)	111.0% (27.1%)	255,225 (26.3%)	269,310 (27.3%)	107.8% (26.9%)	11,620 (23.8%)	6,779 (22.6%)	7,458 (24.2%)	106.3% (24.2%)	
Operating income	47,000 (4.2%)	47,000 (4.2%)	109.3% (4.2%)	45,824 (4.7%)	45,824 (4.6%)	107.4% (4.6%)	502 (1.0%)	1,202 (4.0%)	1,202 (3.9%)	108.0% (3.8%)	
Ordinary income	51,600 (4.6%)	51,600 (4.6%)	108.4% (4.6%)	50,298 (5.2%)	50,298 (5.1%)	107.1% (5.1%)	515 (1.1%)	1,258 (4.2%)	1,258 (4.1%)	103.2% (4.2%)	
Net income attributable to owners of parent	28,400 (2.6%)	28,400 (2.5%)	107.4% (2.6%)	28,720 (3.0%)	28,720 (2.9%)	106.6% (2.9%)	301 (0.6%)	792 (2.6%)	792 (2.6%)	101.6% (2.7%)	





						(0111	i. million yen)
	Shimizu Yakuhin			Marue Drug			
(Ratios of net sales indicated in parentheses)		[Reference] Estimated based on the former standard			[Reference] Estimated based on the former standard		Good will Others
	Amount	Amount	Y/Y	Amount	Amount	Y/Y	
Net sales	24,243 (100.0%)	24,600 (100.0%)	107.8% (100.0%)	14,017 (100.0%)	14,218 (100.0%)	104.1% (100.0%)	_ 20,440
Gross operating profit	7,356 (30.3%)	7,702 (31.3%)	108.5% (31.1%)	4,337 (30.9%)	4,538 (31.9%)	103.8% (32.0%)	_ 5,853
SG&A expenses	6,331 (26.1%)	6,677 (27.1%)	108.2% (27.0%)	3,905 (27.8%)	4,106 (28.9%)	103.5% (29.0%)	1,903 5,936
Operating income	1,025 (4.2%)	1,025 (4.2%)	110.5% (4.1%)	431 (3.1%)	431 (3.0%)	106.3% (3.0%)	-1,903 -83
Ordinary income	1,153 (4.8%)	1,153 (4.7%)	111.8% (4.5%)	470 (3.4%)	470 (3.3%)	102.0% (3.4%)	-1,903 -192
Net income attributable to owners of parent	660 (2.7%)	660 (2.7%)	101.3% (2.9%)	300 (2.1%)	300 (2.1%)	44.6% (4.9%)	-1,903 -472

Planned store openings and closures



(Unit: No. of Stores)

								(Offic. No. of Stores)
				Actual number at the beginning of the term	Increase/ decrease resulting from subsidiaries or business transfer	Openings	Closures	Estimated number at the end of the term
			Welcia Yakkyoku (NARCIS)	2,023 (8)	26	105 (1)	22	2,132 (9)
		By company	Marudai Sakurai Pharmacy	92	_	6	1	97
			Shimizu Yakuhin	65	_	6	1	70
			Marue Drug	58	_	3	1	60
			YODOYA	25	_	_	_	25
			Kanamitsu Yakuhin	26	-26	_	_	_
			MASAYA	36	_	4	_	40
			Pupule Himawari	132	_	4	_	136
		By area	Tohoku	184	_	10	2	192
			Kanto	1,115	-	31	8	1,138
			Chubu	527	-	31	7	551
			Kinki	399	-	34	7	426
			Chugoku	161	-	15	1	175
			Shikoku	68	-	4	_	72
			Kyushu	3	-	3	_	6
	In Japan Overseas		2,457	_	128	25	2,560	
			11	_	1	_	12	
			Consolidated	2,468	-	129	25	2,572
(Ir	(In Japan)		No. of stores with dispensing pharmacy	1,839		152	16	1,975
("			Ratio of stores with dispensing pharmacy	76.2%				78.7%

^{*}The numbers of pharmacists and registered sales clerks, registered sales clerks per store are calculated by excluding cosmetics stores.



This material is prepared to provide investors with information on the management and financial conditions of Welcia Holdings Co., Ltd. for the purpose of helping them deepen their understanding of the Company.

Please understand and acknowledge the following points before referring to this material:

- The results contained in this material have not been audited by an auditing firm.
- Earnings forecasts and other forward-looking statements found in this material are based on assumptions the Company made with every effort possible at the time of preparation.
- Please understand that actual results may differ from any forecasts and expectations contained in this material.
- All investment decisions should be made solely at the discretion of investors themselves.
- The greatest care is taken to ensure that all information contained in this material is accurate. However, please be aware that there may be discrepancies and errors due to unavoidable reasons.